



KIM REYNOLDS, GOVERNOR

SCOTT MARLER, IOWA DOT DIRECTOR  
MELISSA GILLETT, IOWA DOT COO

IOWA DEPARTMENT OF TRANSPORTATION  
CIVIL RIGHTS BUREAU  
800 Lincoln Way  
Ames, Iowa 50010  
(515)239-1304  
Nikita.Rainey@iowadot.us

**VIA ELECTRONIC MAIL**

December 9, 2024

Mr. Mark Hays  
MADISON COUNTY RENOVATIONS, INC.  
P.O. Box 521  
Winterset, Iowa 50273

Dear Mr. Hays:

The Iowa Department of Transportation (Iowa DOT) has approved the eligibility of **Madison County Renovations, Inc.** as a Small Business Contractor (SBC).

This determination is based on information provided to the Iowa DOT on the Small Business Certification Form 650064. Should this information change, you must let us know within thirty (30) days of the change. In addition, the Iowa DOT reserves the right to revoke this certification should we find the business made false, deceptive, or fraudulent statements in the application for SBC eligibility or in any other information, statements, or documents submitted to Iowa DOT.

Your certification will expire **December 31, 2025**, and you will be required to submit an Affidavit of Continued SBC Certification Eligibility Form to renew SBC certification each year on or before the expiration date. If you have any questions, please feel free to contact this office.

Sincerely,

Director, Civil Rights Bureau